

# KEY FIGURES AT A GLANCE

(ongoing operations only)

	2020	2019	2018	2017	2016
	01/01–12/31/20	01/01–12/31/19	01/01–12/31/18	01/01–12/31/17	01/01–12/31/16
<b>Operating figures</b>	in CHF m				
Expected releases – high volume parts manufacturing	253.1	265.2	286.1	264.0	240.9
Orders received third (investment goods)	24.5	50.5	87.7	82.7	57.2
Orders backlog third (investment goods)	10.8	18.5	31.0	38.3	19.1
Net sales	492.0	632.7	679.6	612.3	552.2
Earnings before interest, taxes, depreciation and amortization (EBITDA)	53.2 <sup>1)</sup>	67.7	89.7	83.2	76.0 <sup>2)</sup>
Operating profit (EBIT)	3.0 <sup>1)</sup>	18.9	47.5	46.3	41.3 <sup>2)</sup>
Net earnings	-4.3 <sup>1)</sup>	10.7	30.5	27.7	26.6 <sup>2)</sup>
<b>Return figures</b>	in %				
EBITDA margin	10.8 <sup>1)</sup>	10.7	13.2	13.6	13.8 <sup>2)</sup>
EBIT margin	0.6 <sup>1)</sup>	3.0	7.0	7.6	7.5 <sup>2)</sup>
Net return on sales	-0.9 <sup>1)</sup>	1.7	4.5	4.5	4.8 <sup>2)</sup>
<b>Cash flow and balance sheet statistics</b>	in CHF m				
Cash flow from operating activities	37.8	82.0	67.0	38.5	74.1
Cash flow from investing activities (net)	-40.3	-51.8	-121.0	-77.1	-59.4
Free cash flow	-2.4	30.2	-54.0	-38.6	14.7
Total assets	677.1	706.3	705.3	600.4	530.7
Equity	293.9	309.9	320.8	255.2	229.9
Liabilities	383.2	396.4	384.5	345.1	300.8
Net debt	146.9	140.8	147.9	81.9	16.2
Equity ratio	43.4 %	43.9 %	45.5 %	42.5 %	43.3 %
Gross investments	43.3	56.3	101.2	60.1	74.9
<b>Key figures per share</b>	in CHF				
Earnings per share (basic)	-0.87 <sup>1)</sup>	2.17	6.63	6.22	5.97 <sup>2)</sup>
Dividend per share	0.00 <sup>3)</sup>	0.00	2.00	2.00	2.00
Equity per share	59.80	63.05	65.26	57.19	51.61
<b>Other</b>					
Number of employees at year-end (excl. apprentices)	2 570	2 641	2 697	2 485	2 239

<sup>1)</sup> In the 2020 financial year, the company agreed to a change in benefits in the Swiss pension plan and a curtailment due to the staff reduction measures, which had a positive one-off effect of kCHF 6 253 on comprehensive income for the period in accordance with IAS 19 (amount excl. deferred tax assets of kCHF 1 376). In addition, due to capacities no longer required at two plants, an impairment loss on manufacturing equipment totaling kCHF 5 932 was recognized (amount excl. deferred tax assets of kCHF 1 384). In this overview, EBITDA, EBIT, the group result, the profit margin, and earnings per share are presented without these effects.

<sup>2)</sup> In financial year 2016, the Swiss pension fund approved an amendment to the regulations, which, according to IAS 19, had a positive impact on the consolidated statement of comprehensive income in the previous period to the tune of kCHF 7 083 (amount excl. deferred taxes of kCHF 1 629). The EBITDA, EBIT, net earnings, net return on sales as well as earnings per share are shown in this overview without this effect.

<sup>3)</sup> Board of Directors' proposal